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集 團 控 股 有 限 公 司

ROYAL CATERING

Group Holdings Company Limited

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 8300



FIRST QUARTERLY REPORT

2022

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*This report, for which the directors (collectively the “**Directors**” and individually a “**Director**”) of Royal Catering Group Holdings Company Limited (the “**Company**”, together with its subsidiaries, the “**Group**”, “**we**”, “**our**” or “**us**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief, the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

ROYAL CATERING GROUP HOLDINGS COMPANY LIMITED

FIRST QUARTERLY REPORT

2022

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FINANCIAL HIGHLIGHTS

- The Group recorded an unaudited revenue of approximately HK\$7.3 million for the three-month period ended 30 June 2022 (three-month period ended 30 June 2021: approximately HK\$11.8 million), representing a decrease of approximately 38.1% as compared to the corresponding period in 2021.
- The Group recorded an unaudited loss and total comprehensive loss attributable to owners of the Company of approximately HK\$2.7 million for the three-month period ended 30 June 2022 (three-month period ended 30 June 2021: unaudited loss and total comprehensive loss attributable to owners of the Company of approximately HK\$1.7 million).
- The basic and diluted loss per share attributable to owners of the Company for the three-month period ended 30 June 2022 was HK0.10 cents (three-month period ended 30 June 2021: the basic and diluted loss per share attributable to owners of the Company of HK0.07 cents).
- The Board resolved not to recommend payment of an interim dividend for the three-month period ended 30 June 2022.

The board of Directors (the “Board”) of the Company is pleased to announce the unaudited condensed consolidated results of the Group for the three-month period ended 30 June 2022, together with the unaudited comparative figures for the respective corresponding period in 2021 as follows:

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the three-month period ended 30 June 2022

	Notes	Three-month period ended 30 June	
		2022 HK\$'000 (Unaudited)	2021 HK\$'000 (Unaudited)
Revenue	4	7,295	11,776
Cost of inventories sold		(1,528)	(2,439)
Gross profit		5,767	9,337
Other income and other gain or loss		1,005	241
Staff costs		(4,266)	(4,967)
Depreciation expenses		(1,104)	(1,005)
Property rentals and related expenses		(236)	(381)
Fuel and utility expenses		(378)	(473)
Administrative expenses		(3,090)	(3,811)
Loss from operations		(2,302)	(1,059)
Share of results of associates		-	(1)
Finance costs	5	(181)	(276)
Loss before tax	6	(2,483)	(1,336)
Income tax expenses	7	(219)	(395)
Loss and total comprehensive loss for the period		(2,702)	(1,731)
Loss and total comprehensive loss for the period attributable to:			
Owners of the Company		(2,679)	(1,731)
Non-controlling interests		(23)	-
		(2,702)	(1,731)
Loss per share attributable to owner of the Company			
Basic and diluted loss per share (HK cents)	8	(0.10)	(0.07)

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the three-month period ended 30 June 2022

	Attributable to owners of the Company				Sub-total	Non-controlling interests	Total equity
	Share capital	Share premium	Share option reserve	Accumulated losses			
	HK\$'000	HK\$'000	HK\$'000 (Note)	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April 2021 (Audited)	26,434	113,760	2,750	(89,719)	53,225	-	53,225
Loss and total comprehensive loss for the period	-	-	-	(1,731)	(1,731)	-	(1,731)
At 30 June 2021 (Unaudited)	26,434	113,760	2,750	(91,450)	51,494	-	51,494
At 1 April 2022 (Audited)	26,434	113,760	2,750	(99,897)	43,047	-	43,047
Capital injection into a subsidiary by non-controlling interests	-	-	-	-	-	300	300
Loss and total comprehensive loss for the period	-	-	-	(2,679)	(2,679)	(23)	(2,702)
At 30 June 2022 (Unaudited)	26,434	113,760	2,750	(102,576)	40,368	277	40,645

Note: Share option reserve represents the fair value of services estimated to be received in exchange for the grant of the relevant share options over the relevant vesting periods, the total of which is based on the fair value of the share options at grant date. The amount for each period is determined by spreading the fair value of the share options over the relevant vesting period (if any) and is recognised as staff costs and related expenses with a corresponding increase in the share option reserve.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 19 August 2015 as an exempted company with limited liability under the Companies Act of the Cayman Islands and its shares are listed on GEM of the Stock Exchange. The address of the Company's registered office is Second Floor, Century Yard, Cricket Square, P.O. Box 902, Grand Cayman, KY1-1103, Cayman Islands. The principal place of business in Hong Kong of the Company is Unit 603, 6/F, Block A, Hong Kong Industrial Centre, 489-491 Castle Peak Road, Kowloon, Hong Kong. The Company's ultimate holding company is Fortune Round Limited, a company incorporated in the British Virgin Islands with limited liability and is wholly-owned by Mr. Wong Man Wai, who is the chairman, chief executive officer and an executive Director of the Company.

The Company is an investment holding company and the Group is principally engaged in provision of casual dining food catering services in Hong Kong.

The unaudited condensed consolidated financial statements (the "**Quarterly Financial Statements**") are presented in Hong Kong dollar ("**HK\$**"), which is also the functional currency of the Company and all values are rounded to the nearest thousand (HK\$'000), unless otherwise stated.

2. BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES

The Quarterly Financial Statements for the three-month period ended 30 June 2022 have been prepared in accordance with Hong Kong Accounting Standard 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants (the "**HKICPA**") and the applicable disclosures required by the GEM Listing Rules. The Quarterly Financial Statements for the three-month period ended 30 June 2022 should be read in conjunction with the audited consolidated financial statements of the Company for the year ended 31 March 2022 which have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("**HKFRSs**"). Except for the application of new and revised HKFRSs issued by the HKICPA, which are effective for the annual periods beginning on or after 1 April 2022, the principal accounting policies used in the Quarterly Financial Statements for the three-month period ended 30 June 2022 are consistent with those adopted in the preparation of the Company's audited consolidated financial statements for the year ended 31 March 2022.

In the current period, the Group has applied all new and revised HKFRSs issued by the HKICPA that are effective for the Group's financial year beginning on or after 1 April 2022. The application of the new and revised HKFRSs in the current period has had no material effect on the amounts reported and/or the disclosures set out in the Quarterly Financial Statements.

The Quarterly Financial Statements for the three-month period ended 30 June 2022 have not been audited by the Group's auditors but have been reviewed by the Company's audit committee.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

3. SEGMENT INFORMATION

The Group is principally engaged in the provision of catering services through a chain of casual dining food catering services restaurants. Information reported to the Group's management for the purpose of resources allocation and performance assessment, focuses on the operating results of the Group as a whole as the Group's resources are integrated and no discrete operating segment financial information is available. Accordingly, no additional reportable segment and geographical information have been presented.

4. REVENUE

	Three-month period ended 30 June	
	2022 HK\$'000 (Unaudited)	2021 HK\$'000 (Unaudited)
Revenue from contracts with customers:		
Restaurants operations	7,295	11,776

All of the Group's revenue is derived in Hong Kong.

	Three-month period ended 30 June	
	2022 HK\$'000 (Unaudited)	2021 HK\$'000 (Unaudited)
Timing of revenue recognition:		
At a point in time	7,295	11,776

All revenue contracts are for period of one year or less, as permitted by practical expedient under HKFRS 15, the transact price allocated to these unsatisfied contracts is not disclosed.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

5. FINANCE COSTS

	Three-month period ended 30 June	
	2022 HK\$'000 (Unaudited)	2021 HK\$'000 (Unaudited)
Interest on bank borrowings	103	109
Interest on lease liabilities	78	167
	181	276

6. LOSS BEFORE TAX

Loss before tax is arrived at after charging:

	Three-month period ended 30 June	
	2022 HK\$'000 (Unaudited)	2021 HK\$'000 (Unaudited)
Cost of inventories sold	1,528	2,439
Amortisation of intangible assets	33	31
Depreciation of property, plant and equipment	3	307
Depreciation of right-of-use assets	1,101	698
Employee benefit expenses (including Directors' remuneration):	4,266	4,967
– Salaries, allowance and benefits in kind	4,122	4,753
– Retirement benefit scheme contributions	144	214

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

7. INCOME TAX EXPENSES

	Three-month period ended 30 June	
	2022 HK\$'000 (Unaudited)	2021 HK\$'000 (Unaudited)
Current tax:		
— Hong Kong Profits Tax	222	400
Deferred tax:		
— Credit for the period	(3)	(5)
	219	395

Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

Accordingly, the Hong Kong Profits Tax of the qualifying group entity is calculated at 8.25% on the first HK\$2 million of the estimated assessable profits and at 16.5% on the estimated assessable profits above HK\$2 million for both periods.

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

8. LOSS PER SHARE

The computations of basic and diluted loss per share attributable to owners of the Company are based on the following data:

	Three-month period ended 30 June	
	2022	2021
	HK\$'000 (Unaudited)	HK\$'000 (Unaudited)
Loss		
Loss for the period attributable to owners of the Company for the purpose of basic and diluted loss per share	(2,679)	(1,731)

	Three-month period ended 30 June	
	2022	2021
	'000 (Unaudited)	'000 (Unaudited)
Number of shares		
Weighted average number of ordinary shares for the purpose of basic and diluted loss per share	2,643,360	2,643,360

The computation of diluted loss per share does not assume the exercise of the Company's share options because the exercise price of those share options was higher than the average market price of shares for both periods.

9. DIVIDEND

No dividend has been paid or declared by the Company for the three-month period ended 30 June 2022 (for the three-month period ended 30 June 2021: Nil).

10. EVENTS AFTER THE REPORTING PERIOD

Subsequent to the three-month period ended 30 June 2022, the Group (i) entered into a tenancy agreement for operating a restaurant under the trade name of "Du Hsiao Yueh Restaurant (度小月)"; and (ii) entered into a preliminary tenancy agreement for operating a restaurant under the trade name of "Da Shia Taiwan (大呷台灣)". For further details, please refer to the Company's announcements dated 1 August 2022 and 3 August 2022, respectively.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

We are a food and beverage group in Hong Kong operating casual dining restaurants under a portfolio of brands (the “**Catering Business**”). The outbreak of COVID-19 (the “**Pandemic**”) continued to adversely affect the Group’s operations, financial performance and condition during the three-month period ended 30 June 2022. The Pandemic severely diminished the demand for dining and catering. In response to the Pandemic, the Hong Kong government imposed certain anti-pandemic measures and consumers generally preferred to stay home, avoided dining out and maintained social distancing. In particular, since January 2022, Hong Kong has been seriously hit by the fifth wave of the Pandemic caused by the spread of Omicron variant which is highly transmissible according to the Hong Kong government. The scale and impact of the fifth wave of the Pandemic had been much more severe than the previous waves of the Pandemic, with a significant proportion of the Hong Kong population being infected. In response to the fifth wave of the Pandemic, the Hong Kong government in particular banned dine-in services of all restaurants in Hong Kong from 6 p.m. to 5 a.m. the next day, and diners were capped at two per table at all restaurants during the limited operating hours (the “**Restrictions**”). As a result of the above, the demand for in-dining has been severely reduced, and the number of customers visiting the Group’s restaurants has significantly decreased during the three-month period ended 30 June 2022 as compared to the corresponding period. The Hong Kong government gradually relaxed the Restrictions on restaurants since mid-April 2022.

In order to cope with the difficulties faced by the Group, the management of the Group adopted cost control measures and periodically evaluated our business strategies. In response to the uncertainty in the Hong Kong economy and in particular the catering industry, the Group will take conservative and prudent business strategies in order to support daily business operations and to cope with the economic uncertainty in the near future, as well as identifying and exploring other business opportunities to achieve stable return. As disclosed in the Company’s announcement dated 20 June 2022, the Group further diversified and tapped into the business of trading luxury branded watches in Hong Kong (the “**New Business**”), which is funded by the Group’s internal resources, and operated a physical store for this new business in Tsim Sha Tsui, Hong Kong. The Catering Business will continue to be the core business of the Group. The Group will continue to identify and explore suitable locations for opening restaurants.

As at 30 June 2022, we had three restaurants in operation (as at 30 June 2021: five).

MANAGEMENT DISCUSSION AND ANALYSIS

During the three-month periods ended 30 June 2021 and 2022, we operated the following restaurants:

Brand name	Location	Self-owned/ franchised brand	Operations during the three-month period ended 30 June		Proportion of ownership interest of the restaurants held by the Group as at 30 June	
			2022	2021	2022	2021
Chinese Kitchen (中國廚房)	Hong Kong International Airport	Self-owned	(Note 1)	(Note 1)	-	100%
Dashia Taiwan (大呷台灣)	Central	Self-owned	✓	✓	100%	100%
Du Hsiao Yueh Restaurant (度小月)	Harbour City, Tsim Sha Tsui	Franchised	✓	✓	100%	90%
Du Hsiao Yueh Restaurant (度小月)	Times Square, Causeway Bay	Franchised	✓	✓	100%	90%
Du Hsiao Yueh Restaurant (度小月)	V Walk, Nam Cheong	Franchised	-	✓ (Note 2)	-	90%
Hanlin Tea Room/Hut (翰林茶館/棧)	Harbour City, Tsim Sha Tsui	Franchised	-	✓ (Note 3)	-	100%

Notes:

1. "Chinese Kitchen (中國廚房)" at the HKIA was temporarily closed from 10 February 2020 and the lease with the HKIA was expired with effect from 1 October 2021.
2. "Du Hsiao Yueh Restaurant (度小月)" in V Walk, Nam Cheong was closed on 31 October 2021.
3. "Hanlin Tea Room/Hut (翰林茶館/棧)" in Harbour City, Tsim Sha Tsui was closed on 31 August 2021.

As disclosed in the Company's announcement dated 10 September 2020, the Group has obtained a money lenders licence in Hong Kong under the Money Lenders Ordinance (Chapter 163 of Laws of Hong Kong). During the three-month period ended 30 June 2022, the Group recognised interest income on loan receivables of approximately HK\$60,000 (2021: nil).

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Revenue

The Group's revenue decreased by approximately 38.1% from approximately HK\$11.8 million for the three-month period ended 30 June 2021 to approximately HK\$7.3 million for the three-month period ended 30 June 2022. The decrease in revenue was mainly attributable to the negative impacts of the Pandemic to our existing restaurants as discussed in the paragraph headed "Business Review" in this section and the closure of "Du Hsiao Yueh Restaurant (度小月)" in V Walk, Nam Cheong in October 2021 and "Hanlin Tea Room/Hut (翰林茶館/棧)" in Harbour City in August 2021 (the "**Expired Restaurants**").

Cost of inventories sold

The Group's cost of inventories sold primarily consisted of the cost of all the food and beverages used in restaurant operations. The Group's cost of inventories sold decreased by approximately 37.5% from approximately HK\$2.4 million for the three-month ended 30 June 2021 to approximately HK\$1.5 million for the three-month period ended 30 June 2022. The decrease in cost of inventories sold was mainly attributable to the decrease in revenue during the period.

Gross profit and gross profit margin

The Group's gross profit for the three-month period ended 30 June 2022 amounted to approximately HK\$5.8 million, representing a decrease of approximately 37.6% from approximately HK\$9.3 million for the three-month period ended 30 June 2021. The decrease in gross profit was mainly attributable to the decrease in revenue during the period.

The Group's gross profit margin was 79.3% and 79.1% for the three-month period ended 30 June 2021 and 2022, respectively. The relatively high and stable gross profit margin for the Group's restaurant operations for the three-month ended 30 June 2021 and 2022 were attributable to the centralisation of purchases in bulk orders and the discounts through the centralised warehouse services from a services provider to the Group.

MANAGEMENT DISCUSSION AND ANALYSIS

Other income and other gain or loss

	Three-month period ended 30 June	
	2022 HK\$'000 (Unaudited)	2021 HK\$'000 (Unaudited)
Interest income on bank balances	1	3
Interest income on loan receivables	60	–
Government grant	860	100
COVID-19-related rental concession	43	129
Sundry income	41	9
Total	1,005	241

The Group's other income and other gain or loss primarily comprised interest income, government grant, sundry income and COVID-19 related rental concession. The Group's other income and other gain or loss increased from approximately HK\$0.2 million for the three-month period ended 30 June 2021 to approximately HK\$1.0 million for the three-month period ended 30 June 2022. The increase in other income and other gain or loss was mainly attributable to the increase in government grant for the three-month period ended 30 June 2022.

Staff costs and employees

The Group's staff costs primarily comprised salaries, wages and allowances, pension costs and other employee benefits. The Group's staff costs decreased by approximately 14.0% from approximately HK\$5.0 million for the three-month period ended 30 June 2021 to approximately HK\$4.3 million for the three-month period ended 30 June 2022. As at 30 June 2022, the Group had 67 employees (as at 30 June 2021: 96 employees). The decrease in staff costs and the number of employees was mainly due to the closure of the Expired Restaurants and the Group's cost control measures to ensure that the staff resources of the Group are deployed efficiently during the three-month period ended 30 June 2022 as compared to the corresponding period in 2021.

MANAGEMENT DISCUSSION AND ANALYSIS

Depreciation expenses

The Group's depreciation expenses mainly included the depreciation of right-of-use assets and furniture and fixtures and amounted to approximately HK\$1.1 million for the three-month period ended 30 June 2022, representing an increase of approximately 10.0% from approximately HK\$1.0 million for the three-month period ended 30 June 2021. The increase in depreciation expenses was mainly attributable to the increase in depreciation of right-of-use assets, which was mainly due to two new tenancy agreements for a new office location at Lai Chi Kok and for a physical store for the new business of trading luxury branded watches in Tsim Sha Tsui, respectively.

Property rentals and related expenses

The Group's property rentals and related expenses amounted to approximately HK\$0.2 million for the three-month period ended 30 June 2022, representing a decrease of approximately 50.0% from approximately HK\$0.4 million for the three-month period ended 30 June 2021. The decrease in property rentals and related expenses was mainly attributable to the closure of the Expired Restaurants.

Fuel and utility expenses

The Group's fuel and utility expenses primarily comprised fuel expenses, electricity expenses and water supplies of the Group. The Group's fuel and utility expenses remained relatively stable at approximately HK\$0.5 million and HK\$0.4 million for the three-month periods ended 30 June 2021 and 2022, respectively.

Administrative expenses

The Group's administrative expenses mainly represented expenses incurred for its operations, including cleaning expenses, consumables stores, transportation and travelling, credit card commission, donation, entertainment, repair and maintenance, insurance, legal and professional fees and marketing and promotion expenses.

The Group's administrative expenses decreased from approximately HK\$3.8 million for the three-month period ended 30 June 2021 to approximately HK\$3.1 million for the three-month period ended 30 June 2022, representing a decrease of approximately 18.4%, which was mainly due to the decrease in certain administration items, including donation, repair and maintenance and marketing and promotion expenses during the period.

Finance costs

The Group's finance costs remained stable at approximately HK\$0.3 million and HK\$0.2 million for the three-month periods ended 30 June 2021 and 2022, respectively.

MANAGEMENT DISCUSSION AND ANALYSIS

Income tax expenses

The Group's income tax expense amounted to approximately HK\$0.2 million for the three-month period ended 30 June 2022, as compared with the income tax expenses of approximately HK\$0.4 million for the three-month period ended 30 June 2021. The decrease in income tax expenses was mainly due to the decrease in taxable income of our existing restaurants for the three-month period ended 30 June 2022.

Loss

The Group recorded a loss of approximately HK\$2.7 million for the three-month period ended 30 June 2022 as compared to a loss of approximately HK\$1.7 million for the corresponding period in 2021. The increase in loss was mainly due to decrease in revenue and gross profit during the period.

Use of net proceeds from the Listing

The net proceeds from the Listing, after deducting the actual underwriting fees and expenses paid by the Company in connection thereto, were approximately HK\$41.3 million. The intended use of proceeds was set out in the prospectus of the Company dated 1 August 2016 (the "**Prospectus**") and has been subsequently amended as summarised in the announcements of the Company dated 9 April 2018, 9 October 2018 and 24 June 2020 (the "**Announcements**"). The Company has fully utilised all the proceeds from the Listing before 31 March 2022.

Use of net proceeds from issue of Shares

Apart from the net proceeds from the Listing, the Company raised funds from the following issue of ordinary shares of the Company ("**Shares**"):

1. On 13 March 2017, the Company placed an aggregate of 202,800,000 new ordinary Shares to not less than six placees, who were independent third parties at the placing price of HK\$0.15 per share (the "**First Placing**"). The net proceeds from the First Placing, after deducting the placing agent commission and other expenses incurred for the First Placing, amounted to approximately HK\$29.84 million. The net price per First Placing Share was approximately HK\$0.147 and the closing price on the date of the First Placing agreement was HK\$0.121 per Share.
2. On 5 January 2018, the Company placed 440,560,000 new ordinary Shares to not less than six placees, who were independent third parties at the placing price of HK\$0.105 per share (the "**Second Placing**"). The net proceeds from the Second Placing, after deducting the placing agent commission and other expenses incurred for the Second Placing, amounted to approximately HK\$45.2 million. The net price per Second Placing Share was approximately HK\$0.103 and the closing price on the date of the Second Placing agreement was HK\$0.101 per Share.

MANAGEMENT DISCUSSION AND ANALYSIS

As disclosed in the Company's announcements dated 24 June 2020 and 7 April 2022, the intended use of unutilised proceeds from the First Placing and the Second Placing (the "**Placings Proceeds**") was adjusted. The Company has fully utilised all the proceeds from the First Placing before 31 March 2022. The amount of unutilised proceeds from the Second Placing and the intended use at 31 March 2022 and 30 June 2022 and the actual use of the proceeds from the Second Placing from 1 April 2022 to 30 June 2022 are set forth below:

Intended use	Amount of unutilised Placings Proceeds as at 31 March 2022 HK\$'000	Actual use of the Placings Proceeds from 1 April 2022 to 30 June 2022 HK\$'000	Amount of unutilised Placings Proceeds as at 30 June 2022 HK\$'000
General working capital for the Group's businesses	37,500	6,619	30,881

The Company intends to utilise the unutilised Placings Proceeds as soon as practicable by 31 March 2023.

MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES

There was no material acquisition or disposal of subsidiaries, associates or joint ventures during the three-month period ended 30 June 2022.

SIGNIFICANT INVESTMENTS HELD

During the three-month period ended 30 June 2022 and as at 30 June 2022, the Group did not hold any significant investments.

LIQUIDITY AND FINANCIAL RESOURCES

Capital structure

There has been no material change in the capital structure of the Company during the three-month period ended 30 June 2022.

Cash position

As at 30 June 2022, the cash and cash equivalents of the Group amounted to approximately HK\$52.6 million (as at 30 June 2021: approximately HK\$42.7 million), which were mainly denominated in Hong Kong dollar. The Group's cash and cash equivalents supported the Group's daily business operations during the period under the Pandemic.

MANAGEMENT DISCUSSION AND ANALYSIS

Borrowings

As at 30 June 2022, the total borrowings of the Group, all of which were denominated in Hong Kong dollars, amounted to approximately HK\$19.8 million (as at 30 June 2021: approximately HK\$26.4 million) and the Group had approximately HK\$13.9 million of outstanding committed banking facilities (as at 30 June 2021: approximately HK\$15.5 million), further details of which are set out below:

1. approximately HK\$13.9 million (as at 30 June 2021: HK\$15.5 million) was derived from bank borrowings which bears interest rate at 2.75% per annum (as at 30 June 2021: 2.75%); and
2. approximately HK\$5.9 million was derived from lease liabilities of the Group's properties and motor vehicles (as at 30 June 2021: HK\$10.9 million), which had interest rate ranging from 1.81% to 5.19% per annum (as at 30 June 2021: ranging from 2.25% to 5.16% per annum).

Pledge of assets

As at 30 June 2022, the carrying amounts of motor vehicles of approximately HK\$0.1 million was pledged (as at 30 June 2021: approximately HK\$0.1 million).

Gearing ratio

As at 30 June 2022, the gearing ratio of the Group was approximately 49.1% (as at 30 June 2021: approximately 51.4%). The slight decrease was mainly attributable to the decrease in borrowings. The gearing ratio is calculated based on the total borrowings, which include bank borrowings and lease liabilities divided by the equity attributable to owners of the Company at the end of the respective period.

COMMITMENTS

As at 30 June 2022, the Group had no outstanding capital commitments (as at 30 June 2021: Nil).

CONTINGENT LIABILITIES

At 30 June 2022, the Group had no significant contingent liabilities (as at 30 June 2021: Nil).

EVENT AFTER THE REPORTING PERIOD

Subsequent to the three-month period ended 30 June 2022, the Group (i) entered into a tenancy agreement on 1 August 2022 for operating a restaurant under the trade name of "Du Hsiao Yueh Restaurant (度小月)"; and (ii) entered into a preliminary tenancy agreement on 3 August 2022 for operating a restaurant under the trade name of "Da Shia Taiwan (大呷台灣)". For further details, please refer to the Company's announcements dated 1 August 2022 and 3 August 2022, respectively.

FOREIGN EXCHANGE EXPOSURE

The Group operates in Hong Kong with majority of the transactions being settled in HK\$ and Renminbi ("RMB"). Foreign exchange risk arises from future commercial transactions, recognised assets and liabilities, which are denominated in a currency that is not the functional currency of the Group.

MANAGEMENT DISCUSSION AND ANALYSIS

Since the transactions and monetary assets denominated in RMB were minimal for the three-month periods ended 30 June 2021 and 2022, the Group considers that there was no significant foreign exchange risk in respect of RMB for both periods.

The Group did not have any foreign exchange contracts, interest or currency swaps, other financial derivatives or any financial instruments for hedging purposes for the three-month periods ended 30 June 2021 and 2022.

TREASURY POLICIES AND RISK MANAGEMENT

The main objective of the Group's treasury policies is to seek capital appreciation with the surplus fund in short term and non-speculative in nature. The surplus fund is the fund after reserving the working capital requirement for the next 12-month period of the Group and excluding any unused proceeds from the listing and other fund raising activities by the Company including the Placing (as defined above). The investment activities of the Group shall be undertaken by the Investment Committee. Details of the Investment Committee is set out in the section headed "Corporate Governance Report" of the Company's annual report for the year ended 31 March 2022 dated 24 June 2022.

At 30 June 2022, the Group's credit risk is primarily attributable to trade receivables, deposits, other receivables and cash and cash equivalents.

At 30 June 2021 and 2022, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

PRINCIPAL RISKS AND UNCERTAINTIES

The following are the principal risks and uncertainties faced by the Group, which may materially and adversely affect its business, financial condition or results of operations:

1. The Group's revenue derived from restaurants in Hong Kong may experience fluctuations from period to period due to seasonality and other factors.
2. All of the Group's revenue was derived from the restaurants in urban area in Hong Kong during the period under review, therefore the Group's operation may be affected by any future development in urban area of Hong Kong.
3. During the three-month period ended 30 June 2022, the Group generated all of our revenue in Hong Kong. If Hong Kong experiences any adverse economic condition due to events beyond our control, such as natural disasters, contagious disease outbreaks, terrorist attacks, a local economic downturn, mass civil disobedience movements or if the local authorities place additional restrictions or burdens on us or on our industry in general, our overall business and results of operations may be materially and adversely affected. As disclosed above, the Group's revenue decreased due to (i) the outbreak of the Pandemic; and (ii) the certain anti-pandemic measure imposed by the Hong Kong government.

MANAGEMENT DISCUSSION AND ANALYSIS

Cost of inventories sold, staff costs and property rentals and related expenses contributed the majority of the Group's operating cost. The following factors are uncertain and may affect the cost control measures of our Group:

1. The Group's business depends on reliable sources of large quantities of food ingredients such as vegetable and meat. The price of food ingredients may continue to rise or fluctuate.
2. Minimum wage requirements in Hong Kong was raised from HK\$34.5 per hour to HK\$37.5 per hour with effect from 1 May 2019, and may further increase and affect our staff costs in the future.
3. At 30 June 2022, the Group licensed or leased all the properties for its restaurants operating in the urban area of Hong Kong. Therefore, the Group is exposed to risks relating to the commercial real estate rental market, including unpredictable and potentially high occupancy costs.

PROSPECTS

Our strategic objective is to continue to strengthen our position in operating restaurants in the urban area of Hong Kong, and strategically looking for opportunities to introduce popular restaurant brands to the urban area of Hong Kong through franchising or other cooperative arrangements.

However, due to the adverse impact of the internal and external environment such as economic recession and the Pandemic, we decided to take conservative and prudent business strategies in order to support daily business operations and to cope with the economic uncertainty in the near future. In view of these uncertainties and the existing market conditions, we will focus on maintaining sufficient general working capital to support the daily business operation of the Group, and also will carefully look at the business trends as well to determine if there is a strong entrepreneurial environment for us to lean on. We shall thus remain conservative and prudent towards its profitability in the coming months and will continue to manage the Group's expenditure and keep monitoring and searching for market opportunities for our expansion plan in order to improve financial performance.

Looking ahead, we will endeavour to strengthen the development of its existing businesses and to provide steady return as well as growth prospects for the Shareholders.

CORPORATE GOVERNANCE PRACTICE

The shares of the Company (the "**Shares**") have been successfully listed on GEM of the Stock Exchange on 8 August 2016 (the "**Listing Date**"). The Board recognised that the transparency and accountability are important to a listed company. Therefore, the Company is committed to maintaining high standards of corporate governance in order to uphold the transparency of the Group and safeguard interests of the Shareholders.

The Company has adopted the Corporate Governance Code (the "**CG Code**") as set out in Appendix 15 to the GEM Listing Rules. In the opinion of the Board, the Company has complied with the CG Code for the three-month period ended 30 June 2022, except for the deviation of paragraph C.2.1 of the CG Code as disclosed below.

MANAGEMENT DISCUSSION AND ANALYSIS

CHAIRMAN AND CHIEF EXECUTIVE

Paragraph C.2.1 of the CG Code stipulates that the roles of Chairman and Chief Executive Officer should be separate and should not be performed by the same individual. Currently, Mr. Wong Man Wai is the Chairman and the Chief Executive Officer of the Company. Considering that Mr. Wong Man Wai has been operating and managing the Group since 2004, the Board believes that it is in the best interest of the Group to have Mr. Wong Man Wai taking up both roles for effective management and business development. It provides a strong and consistent leadership to the Group and that the current management has been effective in the development of the Group and the implementation of business strategies under the leadership of Mr. Wong Man Wai. In allowing the two roles to be vested in the same person, the Group believes both positions require in-depth knowledge and considerable experience of the Group's business and Mr. Wong Man Wai is the most suitable person to occupy both positions for effective management of the Group. Therefore, the Board considers that the deviation from paragraph C.2.1 of the CG Code is appropriate in such circumstance.

COMPETING BUSINESS

Save as disclosed in the Prospectus and this report, the Directors are not aware of any business or interest of the Directors or the controlling Shareholders or any of their respective close associates (as defined in the GEM Listing Rules) that compete or may compete with the business of the Group and any other conflict of interests which any such person has or may have with the Group during the three-month period ended 30 June 2022.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Shares during the period under review.

THE INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND THE CHIEF EXECUTIVE IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

At 30 June 2022, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying shares and debentures of the Company or any of its associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO")) which were required to be notified to the Company and the Stock Exchange under Divisions 7 and 8 of Part XV of the SFO (including any interests or short positions which they are taken or deemed to have under such provisions of the SFO) or as recorded in the register of the Company required to be kept under Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules, were as follows:

MANAGEMENT DISCUSSION AND ANALYSIS

Long positions in the Shares

Name of Director	Capacity	Number of ordinary shares interested	Percentage of shareholding
Mr. Wong Man Wai	Interest of controlled corporation	1,500,000,000	56.7%

These 1,500,000,000 Shares are held by Fortune Round Limited, a company incorporated in the British Virgin Islands and wholly-owned by Mr. Wong Man Wai. Therefore, Mr. Wong Man Wai is deemed to be interested in all the Shares held by Fortune Round Limited for the purpose of the SFO. Mr. Wong Man Wai is the sole director of Fortune Round Limited.

Long positions in underlying shares

Name of Director	Capacity	Number of ordinary shares interested	Percentage of shareholding
Ms. Lam Wai Kwan	Beneficial owner	20,000,000	0.76%
Mr. Chan Chak To Raymond	Beneficial owner	20,000,000	0.76%

On 5 October 2016, each of Ms. Lam Wai Kwan and Mr. Chan Chak To Raymond was granted 20,000,000 options exercisable within 10 years from 5 October 2016 to subscribe for Shares at the exercise price of HK\$0.163 per Share pursuant to the Share Option Scheme.

Long positions in the shares of associated corporation

Name of Director	Name of associated corporation	Capacity	Number of ordinary shares interested	Percentage of shareholding
Mr. Wong Man Wai	Fortune Round Limited	Beneficial owner	one	100%

Save as disclosed above and so far as is known to the Directors, at 30 June 2022, none of the Directors and chief executive of the Company had any interests or short positions in the Shares, underlying shares or debentures of the Company or any of its associated corporation (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange under Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO) or as recorded in the register of the Company required to be kept under Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules.

MANAGEMENT DISCUSSION AND ANALYSIS

THE INTERESTS AND SHORT POSITIONS OF THE SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY

At 30 June 2022 and so far as is known to the Directors, the following persons (other than the Directors or chief executive of the Company) had interests and short positions in the Shares or underlying shares of the Company which were required to be notified to the Company under Divisions 2 and 3 of Part XV of the SFO or as recorded in the register of the Company required to be kept under Section 336 of the SFO were as follows:

Long positions in the Shares

Name of shareholders	Capacity	Number of ordinary shares in interested	Percentage of shareholding
Fortune Round Limited	Beneficial owner (note 1)	1,500,000,000	56.7%
Ms. Li Wing Yin	Interest of spouse (note 2)	1,500,000,000	56.7%
Keenfull Investments Limited	Beneficial owner (note 3)	317,280,000	12.0%
Mr. Li Chi Keung	Interest of controlled corporation (note 3)	317,280,000	12.0%
Ms. Wong Hoi Ping	Interest of spouse (note 4)	317,280,000	12.0%

Notes:

- Fortune Round Limited is a company incorporated in the British Virgin Islands and wholly-owned by Mr. Wong Man Wai. Therefore, Mr. Wong Man Wai is deemed to be interested in all the Shares held by Fortune Round Limited for the purposes of the SFO. Mr. Wong Man Wai is the sole director of Fortune Round Limited.
- Ms. Li Wing Yin is the spouse of Mr. Wong Man Wai. She is deemed to be interested in all the Shares in which Mr. Wong Man Wai is interested under the SFO.
- Keenfull Investments Limited, a company incorporated in the British Virgin Islands, is wholly owned by Mr. Li Chi Keung. Therefore, Mr. Li Chi Keung is deemed to be interested in the 317,280,000 Shares held by Keenfull Investments Limited for the purpose of the SFO. Mr. Li Chi Keung is the father of Ms. Li Wing Yin and accordingly, the father-in-law of Mr. Wong Man Wai, our controlling shareholder.
- Ms. Wong Hoi Ping is the spouse of Mr. Li Chi Keung. She is deemed to be interested in all the Shares in which Mr. Li Chi Keung is interested under the SFO.

Save as disclosed above, at 30 June 2022, the Directors were not aware of any interests or short positions of any persons (other than the Directors or chief executive of the Company) in the Shares or underlying shares of the Company which were required to be disclosed under Divisions 2 and 3 of Part XV of the SFO or which were required to be recorded in the register of the Company to be kept under Section 336 of the SFO.

MANAGEMENT DISCUSSION AND ANALYSIS

SHARE OPTION SCHEME

The Company adopted a share option scheme (the “**Share Option Scheme**”) on 21 July 2016. On 5 October 2016, the Company granted share options exercisable within 10 years to two executive Directors and one eligible participant for a total of 60,000,000 ordinary shares of HK\$0.01 each of the Company at the exercise price of HK\$0.163 per share under the share option scheme adopted by the Company on 21 July 2016. At the date of this report, no option has been exercised.

The summary of the options granted under the Share Option Scheme that were still outstanding as at 30 June 2022 is as follows:

Name of the grantee	Position	Date of grant	Vesting period	Exercise period	Exercise price per Share (HK\$)	No. of	No. of	No. of	No. of	No. of	
						share options outstanding as at 1 April 2022	share options granted during the year ended 30 June 2022	share options exercised during the year ended 30 June 2022	share options cancelled during the year ended 30 June 2022	share options lapsed during the year ended 30 June 2022	share options outstanding as at 30 June 2022
Mr. Chan Chak To Raymond	Executive Director	5 October 2016	Nil	From 5 October 2016 to 4 October 2026 (both dates inclusive)	0.163	20,000,000	-	-	-	-	20,000,000
Mrs. Lam Wai Kwan	Executive Director	5 October 2016	Nil	From 5 October 2016 to 4 October 2026 (both dates inclusive)	0.163	20,000,000	-	-	-	-	20,000,000
Employee (in aggregate)		5 October 2016	Nil	From 5 October 2016 to 4 October 2026 (both dates inclusive)	0.163	20,000,000	-	-	-	-	20,000,000
						60,000,000	-	-	-	-	60,000,000

No share option has been granted during the three-month period ended 30 June 2022.

MANAGEMENT DISCUSSION AND ANALYSIS

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted a code of conduct regarding securities transactions by the Directors on terms no less exacting than the required standard of dealings set out in Rule 5.48 to 5.67 of the GEM Listing Rules. The Company periodically issues notices to its Directors reminding them to the general prohibition on dealing in the Company's listed securities during the blackout periods before the publication of announcements of financial results of the Group. Having made specific enquiry with all the Directors, all Directors confirmed that they have complied with the required standard of dealing and the Company's code of conduct regarding securities transactions by the Directors throughout the three-month period ended 30 June 2022.

AUDIT COMMITTEE

The Company has established the audit committee pursuant to a resolution of the Directors passed on 21 July 2016 in compliance with Rules 5.28 and 5.29 of the GEM Listing Rules. Written terms of reference in compliance with paragraph D.3.3 of the CG Code has been adopted. Among other things, the primary duties of the audit committee are to make recommendations to the Board on appointment or reappointment and removal of external auditor; review financial statements of our Company and judgments in respect of financial reporting; and oversee the effectiveness of the internal control procedures of the Group. The audit committee consists of three independent non-executive Directors, namely Mr. Ma Yiu Ho Peter, Mr. Cai Chun Fai and Mr. Ng Sai Cheong. Mr. Ma Yiu Ho Peter is the chairman of the audit committee.

The auditor of the Company has not audited or reviewed the Quarterly Financial Statements of the Group, but the audit committee has reviewed the Quarterly Financial Statements of the Group for the three-month period ended 30 June 2022.

By order of the Board

Royal Catering Group Holdings Company Limited

Wong Man Wai

Chairman, Chief Executive Officer and Executive Director

Hong Kong, 11 August 2022

At the date of this report, the executive Directors are Mr. Wong Man Wai, Mr. Chan Chak To Raymond and Ms. Lam Wai Kwan; and the independent non-executive Directors are Mr. Ma Yiu Ho Peter, Mr. Cai Chun Fai and Mr. Ng Sai Cheong.